Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 12, 2022

## Summary of Consolidated Financial Results for the Year Ended March 31, 2022 (under Japanese GAAP)

| Company name:   | TAKARA STANDARD CO., LTD.   |
|-----------------|---|
| Stock listing:  | Tokyo Stock Exchange  |
| Stock code:     | 7981  |
| URL:            | https://www.takara-standard.co.jp/  |
| Representative: | Takeo Watanabe, President   |
| Inquiries:      | Kaoru Umeda, Executive Officer in charge of Accounting Department, Administration |
|                 | Division  |
|                 | URL: https://forms.takara-standard.co.jp/webapp/form/22048_aqgb_6/index.do        |

Scheduled date of Annual General Meeting of Shareholders: June 29, 2022 Scheduled date to commence dividend payments: June 30, 2022 Scheduled date to file annual securities report: June 29, 2022 Preparation of supplementary material on financial results: None Holding of financial results presentation meeting: None

(Million yen with fractional amounts discarded, unless otherwise noted)

(Percentages indicate year-on-year changes.)

# 1. Consolidated financial results for the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

### (1) Consolidated operating results

|                   |             |      |               |        |              |        | • •                                |        |
|-------------------|-------------|------|---------------|--------|--------------|--------|------------------------------------|--------|
| Net sales         |             |      | Operating pro | ofit   | Ordinary pro | ofit   | Profit attributat<br>owners of par |        |
| Fiscal year ended | Million yen | %    | Million yen   | %      | Million yen  | %      | Million yen                        | %      |
| March 31, 2022    | 211,587     | 10.6 | 14,428        | 31.6   | 14,856       | 30.4   | 10,905                             | 43.7   |
| March 31, 2021    | 191,229     | -    | 10,961        | (13.2) | 11,392       | (13.1) | 7,588                              | (12.2) |

Note: Comprehensive income

Fiscal year ended March 31, 2022: ¥8,811 million [(20.3)%]

Fiscal year ended March 31, 2021: ¥11,056 million [55.3 %]

|                   | Basic earnings per share | Diluted earnings per share | Return on equity | Ordinary profit<br>on total assets | Operating profit<br>on net sales |
|-------------------|--------------------------|----------------------------|------------------|------------------------------------|----------------------------------|
| Fiscal year ended | Yen                      | Yen                        | %                | %                                  | %                                |
| March 31, 2022    | 149.11                   | _                          | 6.1              | 5.5                                | 6.8                              |
| March 31, 2021    | 103.76                   | _                          | 4.4              | 4.4                                | 5.7                              |

Reference: Equity in earnings (losses) of associates

Fiscal year ended March 31, 2022: ¥– million

Fiscal year ended March 31, 2021: ¥- million

The Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) and related standards from the beginning of the fiscal year ended March 31, 2022, and the consolidated operating results for the fiscal year ended March 31, 2021 are retrospectively restated. However, in accordance with the transitional treatment, the percentage of year-on-year change of net sales for the fiscal year ended March 31, 2021, is not shown.

### (2) Consolidated financial position

|                | Total assets | Net assets  | Equity ratio | Net assets per share |
|----------------|--------------|-------------|--------------|----------------------|
| As of          | Million yen  | Million yen | %            | Yen                  |
| March 31, 2022 | 276,838      | 181,415     | 65.5         | 2,480.47             |
| March 31, 2021 | 258,652      | 175,310     | 67.8         | 2,396.98             |

Reference: Equity

As of March 31, 2022: ¥181,415 million

As of March 31, 2021: ¥175,310 million

#### (3) Consolidated cash flows

|                   | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash<br>equivalents at end of<br>period |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| Fiscal year ended | Million yen                          | Million yen                          | Million yen                          | Million yen                                      |
| March 31, 2022    | 19,683                               | (3,089)                              | (2,706)                              | 88,607   |
| March 31, 2021    | 7,953                                | (5,380)                              | (2,486)                              | 74,719   |

### 2. Dividends

|   |                      |                       | nnual dividen        |                    |       | Total dividend | Dividend<br>payout ratio | Dividend<br>o on equity<br>d) (Consolidated) |
|---|----------------------|-----------------------|----------------------|--------------------|-------|----------------|--------------------------|--|
|   | First<br>quarter-end | Second<br>quarter-end | Third<br>quarter-end | Fiscal<br>year-end | Total | payments       | (Consolidated)           |  |
|   | Yen                  | Yen                   | Yen                  | Yen                | Yen   | Million yen    | %                        | %  |
| Fiscal year ended<br>March 31, 2021                 | -                    | 17.00                 | -                    | 17.00              | 34.00 | 2,486          | 32.8                     | 1.5  |
| Fiscal year ended<br>March 31, 2022                 | _                    | 20.00                 | _                    | 32.00              | 52.00 | 3,803          | 34.9                     | 2.1  |
| Fiscal year ending<br>March 31, 2023<br>(Forecasts) | _                    | 26.00                 | _                    | 26.00              | 52.00 |                | 46.4                     |  |

Breakdown of year-end dividend for the fiscal year ended March 31, 2022: Ordinary dividend of ¥26.00, and commemorative dividend of ¥6.00 (110th anniversary commemorative dividend)

## 3. Consolidated earnings forecasts for the fiscal year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

(Percentages indicate year-on-year changes.)

|   | Net sale    | S   | Operating profit |        | Ordinary profit |        | it Profit attributable to owners of parent |        | Basic earnings<br>per share |
|---|-------------|-----|------------------|--------|-----------------|--------|--|--------|-----------------------------|
|   | Million yen | %   | Million yen      | %      | Million yen     | %      | Million yen                                | %      | Yen                         |
| Six months ending<br>September 30, 2022 | 104,700     | 3.0 | 5,700            | (26.1) | 5,900           | (26.1) | 3,800                                      | (30.0) | 51.96                       |
| Full year                               | 217,600     | 2.8 | 12,300           | (14.8) | 12,700          | (14.5) | 8,200                                      | (24.8) | 112.12                      |

### \* Notes

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements after error corrections
  - a. Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
  - b. Changes in accounting policies due to other reasons: None
  - c. Changes in accounting estimates: None
  - d. Restatement of prior period financial statements after error corrections: None

(3) Number of issued shares (common stock)

a. Total number of issued shares at the end of the period (including treasury shares)

| -  |                   |
|--|-------------------|
| As of March 31, 2022                                   | 73,937,194 shares |
| As of March 31, 2021                                   | 73,937,194 shares |
| Number of treasury shares at the end of the period     |                   |
| As of March 31, 2022                                   | 799,457 shares    |
| As of March 31, 2021                                   | 799,397 shares    |
| Average number of outstanding shares during the period | bd                |
| Fiscal year ended March 31, 2022                       | 73,137,792 shares |
| Fiscal year ended March 31, 2021                       | 73,138,076 shares |

# \* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

### \* Proper use of earnings forecasts, and other special matters

Forward-looking statements provided in this document, including earnings forecasts, are based on the information currently available to the Company and certain assumptions considered reasonable. Such statements are included without any guarantee as to their future achievement. Actual business and other results may differ materially from the forecasts depending on various factors.

#### **Consolidated Financial Statements**

(1) Consolidated balance sheets

As of March 31, 2021 As of March 31, 2022 Assets Current assets Cash and deposits 74,719 88,607 Notes receivable - trade 11,368 5,366 Accounts receivable - trade 28,036 30,392 Electronically recorded monetary claims - operating 19,308 27,490 Merchandise and finished goods 8,744 10,574 2,730 3,045 Work in process Raw materials and supplies 3,632 4,642 261 Other 357 Allowance for doubtful accounts (16)(18) 148,785 170,456 Total current assets Non-current assets Property, plant and equipment 92,405 92,024 Buildings and structures Accumulated depreciation (66,221) (66,920) Buildings and structures, net 26,184 25,104 Machinery, equipment and vehicles 45,383 46,867 (36,366) (36,998) Accumulated depreciation 9,869 Machinery, equipment and vehicles, net 9,016 28,732 Tools, furniture and fixtures 29,824 (20,934) Accumulated depreciation (21,764) Tools, furniture and fixtures, net 7,798 8,060 39,558 37,389 Land Construction in progress 683 2,027 83,240 82,451 Total property, plant and equipment Intangible assets 1,937 1,700 Investments and other assets Investment securities 16,816 13,411 Long-term loans receivable 312 208 Deferred tax assets 5,144 6,211 2,434 2,408 Other Allowance for doubtful accounts (19) (8) 24,688 22,230 Total investments and other assets Total non-current assets 109,867 106,382 Total assets 258,652 276,838

|   | As of March 31, 2021 | As of March 31, 2022 |
|---|----------------------|----------------------|
| Liabilities   |                      |                      |
| Current liabilities                                   |                      |                      |
| Notes and accounts payable - trade                    | 17,116               | 18,194               |
| Electronically recorded obligations - operating       | 20,620               | 27,683               |
| Short-term borrowings                                 | 9,700                | 9,700                |
| Income taxes payable                                  | 1,542                | 3,204                |
| Other   | 13,979               | 15,233               |
| Total current liabilities                             | 62,958               | 74,016               |
| <br>Non-current liabilities                           |                      |                      |
| Deferred tax liabilities for land revaluation         | 1,569                | 2,759                |
| Retirement benefit liability                          | 18,524               | 18,362               |
| Other   | 290                  | 284                  |
| Total non-current liabilities                         | 20,384               | 21,406               |
| Total liabilities                                     | 83,342               | 95,422               |
| Net assets  |                      |                      |
| Shareholders' equity                                  |                      |                      |
| Share capital   | 26,356               | 26,356               |
| Capital surplus                                       | 30,736               | 30,736               |
| Retained earnings                                     | 114,296              | 120,753              |
| Treasury shares                                       | (934)                | (934)                |
| Total shareholders' equity                            | 170,455              | 176,912              |
| Accumulated other comprehensive income                |                      |                      |
| Valuation difference on available-for-sale securities | 7,173                | 5,231                |
| Deferred gains or losses on hedges                    | (3)                  | _                    |
| Revaluation reserve for land                          | 613                  | 1,897                |
| Remeasurements of defined benefit plans               | (2,928)              | (2,624)              |
| Total accumulated other comprehensive income          | 4,854                | 4,503                |
| Total net assets                                      | 175,310              | 181,415              |
| Total liabilities and net assets                      | 258,652              | 276,838              |

#### (2) Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income (Millions of yen)

|  | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
|--|-------------------------------------|-------------------------------------|
| Net sales                                    | 191,229                             | 211,587                             |
| Cost of sales                                | 121,706                             | 135,462                             |
| Gross profit                                 | 69,522                              | 76,125                              |
| Selling, general and administrative expenses | 58,561                              | 61,696                              |
| Operating profit                             | 10,961                              | 14,428                              |
| Non-operating income                         |                                     |                                     |
| Interest income                              | 3                                   | 4                                   |
| Dividend income                              | 418                                 | 445                                 |
| Other  | 99                                  | 102                                 |
| Total non-operating income                   | 521                                 | 552                                 |
| Non-operating expenses                       |                                     |                                     |
| Interest expenses                            | 63                                  | 57                                  |
| Product safety costs                         | _                                   | 43                                  |
| Other  | 26                                  | 23                                  |
| Total non-operating expenses                 | 90                                  | 124                                 |
| Ordinary profit                              | 11,392                              | 14,856                              |
| Extraordinary income                         |                                     |                                     |
| Gain on sale of non-current assets           | 28                                  | 598                                 |
| Gain on sale of investment securities        | 17                                  | 1,157                               |
| Total extraordinary income                   | 45                                  | 1,755                               |
| Extraordinary losses                         |                                     |                                     |
| Loss on retirement of non-current assets     | 308                                 | 349                                 |
| Loss on sale of non-current assets           | 35                                  | 382                                 |
| Loss on valuation of investment securities   | -                                   | 3                                   |
| Impairment losses                            | 131                                 | 133                                 |
| Total extraordinary losses                   | 476                                 | 867                                 |
| Profit before income taxes                   | 10,961                              | 15,743                              |
| Income taxes - current                       | 3,313                               | 4,452                               |
| Income taxes - deferred                      | 59                                  | 385                                 |
| Total income taxes                           | 3,372                               | 4,838                               |
| Profit                                       | 7,588                               | 10,905                              |
| Profit attributable to owners of parent      | 7,588                               | 10,905                              |

## Consolidated statements of comprehensive income

|  | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
|--|-------------------------------------|-------------------------------------|
| Profit   | 7,588                               | 10,905                              |
| Other comprehensive income                                     |                                     |                                     |
| Valuation difference on available-for-sale securities          | 3,291                               | (1,942)                             |
| Deferred gains or losses on hedges                             | 4                                   | 3                                   |
| Revaluation reserve for land                                   | —                                   | (458)                               |
| Remeasurements of defined benefit plans, net of tax            | 170                                 | 303                                 |
| Total other comprehensive income                               | 3,467                               | (2,093)                             |
| Comprehensive income   | 11,056                              | 8,811                               |
| Comprehensive income attributable to                           |                                     |                                     |
| Comprehensive income attributable to owners of parent          | 11,056                              | 8,811                               |
| Comprehensive income attributable to non-controlling interests | _                                   | -                                   |

## (3) Consolidated statements of changes in equity

Fiscal year ended March 31, 2021

Shareholders' equity Total Share capital Capital surplus Retained earnings Treasury shares shareholders' equity Balance at beginning of 26,356 30,736 109,310 (933) 165,469 period Changes during period Dividends of surplus (2,486) (2,486) Profit attributable to 7,588 7,588 owners of parent Purchase of treasury (0)(0) shares Reversal of revaluation (116) (116) reserve for land Net changes in items other than shareholders' equity Total changes during \_ 4,986 (0) 4,985 \_ period (934) 170,455 Balance at end of period 26,356 30,736 114,296

|  |  | Accumula                                    | ted other comp                     | orehensive income                             |  |                  |
|--|--|---|------------------------------------|---|--|------------------|
|  | Valuation<br>difference on<br>available-for-<br>sale<br>securities | Deferred<br>gains or<br>losses on<br>hedges | Revaluation<br>reserve for<br>land | Remeasurements<br>of defined benefit<br>plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Total net assets |
| Balance at beginning of period                             | 3,882  | (8)   | 497                                | (3,099)                                       | 1,271  | 166,741          |
| Changes during period                                      |  |   |                                    |   |  |                  |
| Dividends of surplus                                       |  |   |                                    |   |  | (2,486)          |
| Profit attributable to owners of parent                    |  |   |                                    |   |  | 7,588            |
| Purchase of treasury<br>shares                             |  |   |                                    |   |  | (0)              |
| Reversal of revaluation reserve for land                   |  |   |                                    |   |  | (116)            |
| Net changes in items<br>other than<br>shareholders' equity | 3,291  | 4   | 116                                | 170   | 3,583  | 3,583            |
| Total changes during period                                | 3,291  | 4   | 116                                | 170   | 3,583  | 8,568            |
| Balance at end of period                                   | 7,173  | (3)   | 613                                | (2,928)                                       | 4,854  | 175,310          |

## Fiscal year ended March 31, 2022

|  |                      |                 |                   |                 | (willions of yell)               |  |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------------|--|
|  | Shareholders' equity |                 |                   |                 |                                  |  |
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total<br>shareholders'<br>equity |  |
| Balance at beginning of period                             | 26,356               | 30,736          | 114,296           | (934)           | 170,455                          |  |
| Changes during period                                      |                      |                 |                   |                 |                                  |  |
| Dividends of surplus                                       |                      |                 | (2,706)           |                 | (2,706)                          |  |
| Profit attributable to owners of parent                    |                      |                 | 10,905            |                 | 10,905                           |  |
| Purchase of treasury shares                                |                      |                 |                   | (0)             | (0)                              |  |
| Reversal of revaluation reserve for land                   |                      |                 | (1,742)           |                 | (1,742)                          |  |
| Net changes in items<br>other than<br>shareholders' equity |                      |                 |                   |                 |                                  |  |
| Total changes during period                                | _                    | _               | 6,457             | (0)             | 6,457                            |  |
| Balance at end of period                                   | 26,356               | 30,736          | 120,753           | (934)           | 176,912                          |  |

|  | Accumulated other comprehensive income                             |   |                                    |   |  |                  |
|--|--|---|------------------------------------|---|--|------------------|
|  | Valuation<br>difference on<br>available-for-<br>sale<br>securities | Deferred<br>gains or<br>losses on<br>hedges | Revaluation<br>reserve for<br>land | Remeasurements<br>of defined benefit<br>plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Total net assets |
| Balance at beginning of period                             | 7,173  | (3)   | 613                                | (2,928)                                       | 4,854  | 175,310          |
| Changes during period                                      |  |   |                                    |   |  |                  |
| Dividends of surplus                                       |  |   |                                    |   |  | (2,706)          |
| Profit attributable to owners of parent                    |  |   |                                    |   |  | 10,905           |
| Purchase of treasury shares                                |  |   |                                    |   |  | (0)              |
| Reversal of revaluation reserve for land                   |  |   |                                    |   |  | (1,742)          |
| Net changes in items<br>other than<br>shareholders' equity | (1,942)  | 3   | 1,283                              | 303   | (351)  | (351)            |
| Total changes during period                                | (1,942)  | 3   | 1,283                              | 303   | (351)  | 6,105            |
| Balance at end of period                                   | 5,231  | -   | 1,897                              | (2,624)                                       | 4,503  | 181,415          |

## (4) Consolidated statements of cash flows

|  | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
|--|-------------------------------------|-------------------------------------|
| Cash flows from operating activities                   |                                     |                                     |
| Profit before income taxes                             | 10,961                              | 15,743                              |
| Depreciation   | 6,046                               | 6,467                               |
| Impairment losses                                      | 131                                 | 133                                 |
| Increase (decrease) in allowance for doubtful accounts | (2)                                 | (8)                                 |
| Increase (decrease) in retirement benefit liability    | (4,426)                             | 275                                 |
| Interest and dividend income                           | (421)                               | (449)                               |
| Interest expenses                                      | 63                                  | 57                                  |
| Loss (gain) on sale of investment securities           | (16)                                | (1,157)                             |
| Loss (gain) on valuation of investment securities      | _                                   | 3                                   |
| Loss (gain) on sale of property, plant and equipment   | 0                                   | (217)                               |
| Loss on retirement of property, plant and equipment    | 308                                 | 349                                 |
| Decrease (increase) in trade receivables               | 360                                 | (4,521)                             |
| Decrease (increase) in inventories                     | 1                                   | (3,155)                             |
| Increase (decrease) in trade payables                  | (809)                               | 7,651                               |
| Other, net   | (73)                                | 960                                 |
| Subtotal   | 12,125                              | 22,132                              |
| Interest and dividends received                        | 422                                 | 449                                 |
| Interest paid  | (63)                                | (57)                                |
| Income taxes paid                                      | (4,529)                             | (2,840)                             |
| Net cash provided by (used in) operating activities    | 7,953                               | 19,683                              |
| Cash flows from investing activities                   |                                     |                                     |
| Purchase of investment securities                      | (25)                                | (24)                                |
| Proceeds from sale of investment securities            | 44                                  | 1,783                               |
| Purchase of property, plant and equipment              | (4,777)                             | (7,168)                             |
| Proceeds from sale of property, plant and equipment    | 661                                 | 2,747                               |
| Purchase of intangible assets                          | (914)                               | (478)                               |
| Loan advances  | (309)                               | _                                   |
| Proceeds from collection of loans receivable           | 7                                   | 104                                 |
| Other, net   | (67)                                | (53)                                |
| Net cash provided by (used in) investing activities    | (5,380)                             | (3,089)                             |
| Cash flows from financing activities                   |                                     |                                     |
| Purchase of treasury shares                            | (0)                                 | (0)                                 |
| Dividends paid   | (2,485)                             | (2,706)                             |
| Net cash provided by (used in) financing activities    | (2,486)                             | (2,706)                             |
| Net increase (decrease) in cash and cash equivalents   | 86                                  | 13,887                              |
| Cash and cash equivalents at beginning of period       | 74,633                              | 74,719                              |
| Cash and cash equivalents at end of period             | 74,719                              | 88,607                              |