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August 5, 2025

Summary of Consolidated Financial Results for the Three Months Ended June 30, 2025 (under Japanese GAAP)

Company name: **TAKARA STANDARD CO., LTD.**
 Stock listing: Tokyo Stock Exchange
 Stock code: 7981
 URL: <https://www.takara-standard.co.jp/>
 Representative: Masaru Komori, President
 Inquiries: Kaoru Umeda, Executive Officer in charge of Financial Planning Department and IR
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 Scheduled date to commence dividend payments: –
 Preparation of supplementary material on financial results: Yes
 Holding of financial results presentation meeting: None

(Million yen with fractional amounts discarded, unless otherwise noted)

1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
June 30, 2025	61,385	7.1	4,205	35.8	4,473	36.3	3,081	48.7
June 30, 2024	57,318	0.1	3,097	15.4	3,282	14.2	2,072	7.7

Note: Comprehensive income
 Three months ended June 30, 2025: ¥3,202 million [2.6%]
 Three months ended June 30, 2024: ¥3,123 million [14.3%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2025	46.01	—
June 30, 2024	30.33	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
June 30, 2025	278,574	192,535	69.1	2,896.77
March 31, 2025	276,914	194,509	70.2	2,892.64

Reference: Equity

As of June 30, 2025: ¥192,535 million

As of March 31, 2025: ¥194,509 million

2. Dividends

	Annual dividends				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	28.00	—	50.00	78.00
Fiscal year ending March 31, 2026	—				
Fiscal year ending March 31, 2026 (Forecasts)		50.00	—	50.00	100.00

(Note) Revisions to the forecast of dividends most recently announced: None

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending September 30, 2025	118,500	2.2	7,400	24.2	7,600	23.8	5,500	41.6	81.79
Full year	247,000	1.5	17,200	10.0	17,500	9.3	12,800	15.4	190.36

(Note) Revisions to the consolidated earnings forecasts most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of special accounting for preparing quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements after error corrections

- Changes in accounting policies due to revisions to accounting standards and other regulations: None
- Changes in accounting policies due to other reasons: None
- Changes in accounting estimates: None
- Restatement of prior period financial statements after error corrections: None

(4) Number of issued shares (common stock)

- Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	67,252,994 shares
As of March 31, 2025	67,252,994 shares

- Number of treasury shares at the end of the period

As of June 30, 2025	787,227 shares
As of March 31, 2025	10,327 shares

- Average number of outstanding shares during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2025	66,983,700 shares
Three months ended June 30, 2024	68,337,190 shares

* **Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit corporation: None**

* **Proper use of earnings forecasts, and other special matters**

(Cautions concerning the use of earnings forecasts)

Forward-looking statements provided in this document, including earnings forecasts, are based on the information currently available to the Company and certain assumptions considered reasonable. Such statements are included without any guarantee as to their future achievement. Actual business and other results may differ materially from the forecasts depending on various factors.

(How to obtain supplementary material on financial results)

The supplementary material on financial results is disclosed on TDnet on the same day as the financial results, and it is also made available on the Company's website.

Quarterly Consolidated Financial Statements

(1) Quarterly consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	68,059	65,230
Notes receivable - trade	2,173	1,782
Accounts receivable - trade	34,609	36,399
Electronically recorded monetary claims - operating	34,491	33,555
Merchandise and finished goods	10,215	10,893
Work in process	4,226	4,362
Raw materials and supplies	6,254	6,110
Other	369	1,330
Allowance for doubtful accounts	(8)	(9)
Total current assets	160,391	159,657
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	22,898	22,647
Land	43,214	43,116
Other, net	26,085	28,702
Total property, plant and equipment	92,198	94,466
Intangible assets	2,280	2,352
Investments and other assets		
Investment securities	14,745	14,850
Other	7,301	7,250
Allowance for doubtful accounts	(3)	(3)
Total investments and other assets	22,043	22,098
Total non-current assets	116,522	118,917
Total assets	276,914	278,574

TAKARA STANDARD CO., LTD. (7981)
Summary of consolidated financial results for the three months ended June 30, 2025

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	17,177	18,125
Electronically recorded obligations - operating	19,907	20,349
Short-term borrowings	6,750	6,400
Income taxes payable	3,259	1,520
Other	15,973	20,153
Total current liabilities	63,067	66,549
Non-current liabilities		
Retirement benefit liability	15,718	15,856
Other	3,619	3,632
Total non-current liabilities	19,337	19,488
Total liabilities	82,405	86,038
Net assets		
Shareholders' equity		
Share capital	26,356	26,356
Capital surplus	30,734	30,734
Retained earnings	127,961	127,656
Treasury shares	(17)	(1,831)
Total shareholders' equity	185,036	182,916
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,223	7,298
Revaluation reserve for land	1,952	1,978
Remeasurements of defined benefit plans	296	343
Total accumulated other comprehensive income	9,472	9,619
Total net assets	194,509	192,535
Total liabilities and net assets	276,914	278,574

(2) Quarterly consolidated statements of income and consolidated statements of comprehensive income
Quarterly consolidated statements of income

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Net sales	57,318	61,385
Cost of sales	37,545	39,947
Gross profit	19,772	21,437
Selling, general and administrative expenses	16,675	17,232
Operating profit	3,097	4,205
Non-operating income		
Interest income	3	54
Dividend income	189	234
Other	34	26
Total non-operating income	227	315
Non-operating expenses		
Interest expenses	13	21
Non-deductible consumption tax	11	10
Product safety costs	8	7
Other	9	7
Total non-operating expenses	42	47
Ordinary profit	3,282	4,473
Extraordinary income		
Gain on sale of non-current assets	70	59
Gain on sale of investment securities	—	54
Total extraordinary income	70	113
Extraordinary losses		
Loss on retirement of non-current assets	102	76
Loss on sale of non-current assets	9	48
Loss on valuation of investment securities	214	—
Impairment losses	6	4
Total extraordinary losses	332	128
Profit before income taxes	3,019	4,459
Income taxes	947	1,377
Profit	2,072	3,081
Profit attributable to owners of parent	2,072	3,081

Quarterly consolidated statements of comprehensive income

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Profit	2,072	3,081
Other comprehensive income		
Valuation difference on available-for-sale securities	959	74
Remeasurements of defined benefit plans, net of tax	90	46
Total other comprehensive income	1,050	121
Comprehensive income	3,123	3,202
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,123	3,202
Comprehensive income attributable to non-controlling interests	—	—

(3) Quarterly consolidated statements of cash flows

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Cash flows from operating activities		
Profit before income taxes	3,019	4,459
Depreciation	1,843	1,906
Impairment losses	6	4
Increase (decrease) in allowance for doubtful accounts	–	1
Increase (decrease) in retirement benefit liability	264	205
Interest and dividend income	(192)	(288)
Interest expenses	13	21
Loss (gain) on sale of investment securities	–	(54)
Loss (gain) on valuation of investment securities	214	–
Loss (gain) on sale of property, plant and equipment	(61)	(11)
Loss on retirement of property, plant and equipment	102	76
Decrease (increase) in trade receivables	905	(391)
Decrease (increase) in inventories	1,141	(670)
Increase (decrease) in trade payables	573	1,485
Other, net	611	1,008
Subtotal	8,441	7,751
Interest and dividends received	191	287
Interest paid	(15)	(20)
Income taxes paid	(2,418)	(2,413)
Net cash provided by (used in) operating activities	6,198	5,605
Cash flows from investing activities		
Purchase of investment securities	(5)	(6)
Proceeds from sale of investment securities	–	77
Purchase of property, plant and equipment	(2,454)	(3,321)
Proceeds from sale of property, plant and equipment	324	277
Purchase of intangible assets	(230)	(236)
Proceeds from collection of loans receivable	4	–
Other, net	(42)	(97)
Net cash provided by (used in) investing activities	(2,403)	(3,306)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	–	(350)
Purchase of treasury shares	–	(1,813)
Dividends paid	(1,617)	(2,963)
Net cash provided by (used in) financing activities	(1,617)	(5,127)
Net increase (decrease) in cash and cash equivalents	2,177	(2,829)
Cash and cash equivalents at beginning of period	59,665	68,059
Cash and cash equivalents at end of period	61,843	65,230