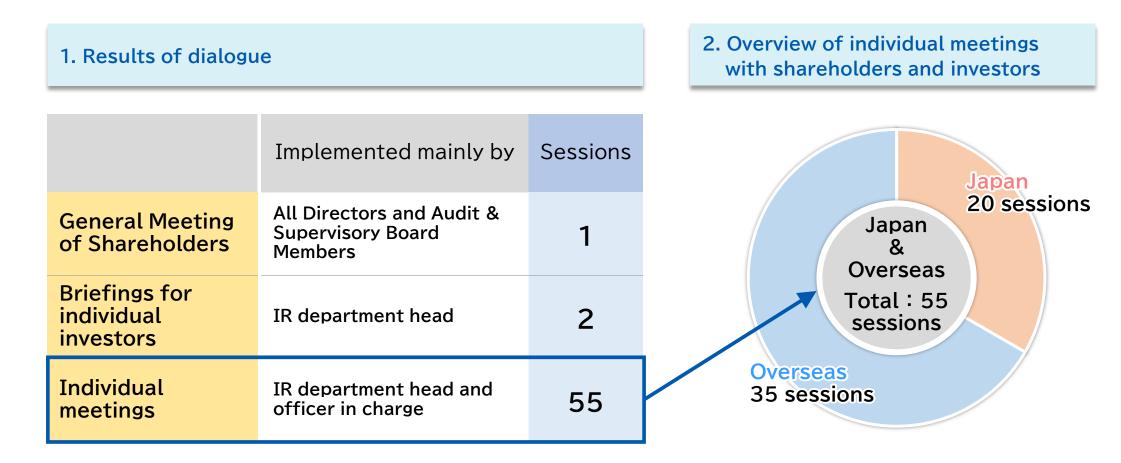
# TAKARA STANDARD CO., LTD. Status of Implementation of Dialogue with Shareholders and Investors (FY2023)

May 9, 2024

Stock Code 7981

**Takara standard** 

The Company actively engages in constructive dialogue with its shareholders and investors with the aim of achieving sustainable growth and enhancing corporate value, and furthermore provides feedback as necessary in-house with respect to the content and status of such dialogue. The status of shareholders and investors dialogue conducted in FY2023 is as follows.



## Shareholders and Investors Dialogue (FY2023) (2)

#### 3. Main topics of dialogue

#### 4. In-house feedback

Topics	Primary content			Primary content	Sessions
Business overview	Distinctive characteristics and strengths of the Company, market share, market environment		Board of Directors	<ul> <li>Improving return on capital</li> </ul>	6
Financial status	Sales performance, factors attributable to changes in operating profit			<ul> <li>IR activities</li> <li>Status of Shareholders</li> </ul>	
Business strategy	Domestic business initiatives, overseas business outlook		Management,	Key topics of dialogue with shareholders and investors	As necessary
Management policy	Return on capital and PBR, capital policy, ESG, IR		relevant divisions		

#### 5. Items incorporated based on dialogue

Suggestions		Company's response	Details	
Return on capital	Improve return on capital with consideration to cost of capital	Enhancement of shareholder returns	Increase dividends and purchase treasury shares with the aims of improving return on capital and further enhancing shareholder returns.	
IR reinforcement	Enhancement of disclosure materials	Prepare earnings results briefing materials on a quarterly basis	Prepare briefing materials for Q1 and Q3, in addition to those already prepared for Q2 and fiscal year-end.	
		Enhancement of English-language disclosure	Provide English-language translations of the fiscal year-end results, in addition to summaries of the quarterly financial results briefings. Provide translations of other disclosures as necessary.	
	Heightened investor awareness	Overhaul of IR website	Make various types of enhanced content available i both Japanese and English.	
		Availability of sponsored research reports	Make reports available from Shared Research Inc., which is well-known among institutional investors.	

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