

November 10, 2025

To Whom It May Concern

Company name: **TAKARA STANDARD CO., LTD.**

Stock listing: Tokyo Stock Exchange

Stock code: 7981

Representative: Masaru Komori, President

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Announcement Concerning the Results of the Purchase of Treasury Shares through ToSTNeT-3 and the Change of the Largest Shareholder among the Major Shareholders

With respect to the purchase of treasury shares announced November 7, 2025, TAKARA STANDARD CO., LTD. (the “Company” hereinafter) is announcing that it has executed the repurchases as follows.

Additionally, the Company is also announcing that, as a result of the above purchase of treasury shares, there has been a change of the largest shareholder among major shareholders of the Company on November 10, 2025.

I. Results of the Purchase of Treasury Shares

1. Reason for the purchase of treasury shares

Under the Medium Term Management Plan 2026, the Company seeks to enhance shareholder returns while maintaining financial soundness, as it actively allocates capital to objectives that include growth investment and strengthening the management base with its sights set on developing sustainable growth infrastructure as its investment plan and shareholder return policy.

The purchase of treasury shares during the fiscal year ending March 31, 2026 will be conducted based on the new shareholder return policy described in the “New Shareholder Return Policy and Profit Growth Initiatives to Achieve 8% ROE” announced May 8, 2025.

2. Details of the purchase

(1) Class of shares to be purchased	Common stock of the Company
(2) Total number of shares purchased	866,500 shares
(3) Total cost of the purchase	¥2,212,174,500
(4) Date of the purchase	November 10, 2025
(5) Method of purchase	Purchase through Off-Auction Own Share Repurchase Trading (ToSTNeT-3) of the Tokyo Stock Exchange

(Reference)

1. Details of the resolution at the Board of Directors meeting held on May 8, 2025

(1) Class of shares to be purchased	Common stock of the Company
(2) Total number of shares to be purchased	6,000,000 shares (maximum) (8.92% of total number of issued shares excluding treasury shares)
(3) Total amount for share purchase	¥11,000 million (maximum)
(4) Purchase period	From May 9, 2025 to February 20, 2026
(5) Method of purchase	Open market purchase on the Tokyo Stock Exchange including Off-Auction Own Share Repurchase Trading (ToSTNeT-3)

2. Status of the purchase based on the resolution of the Board of Directors meeting above as of November 10, 2025

(1) Total number of shares purchased	3,026,700 shares
(2) Total cost of the purchase	¥7,745,728,500

II. Change of the largest shareholder among the major shareholders

1. Background for the change

The treasury shares purchased by the Company in the transaction listed in I. above have no voting rights. As such, the number of voting rights held by all shareholders has decreased due to this treasury share purchase, resulting in a change in the percentage of voting rights held by shareholders. The Company is announcing that, due to this change, it has confirmed that TAKARA BELMONT ASSET MANAGEMENT Co., Ltd., the Company's largest shareholder, is to newly fall under the category of the Company's major shareholder.

2. Overview of the shareholder subject to the change

(1) Name	TAKARA BELMONT ASSET MANAGEMENT Co., Ltd.
(2) Location	2-1-1 Higashi-shinsaibashi, Chuo-ku, Osaka
(3) Representative	Hidetaka Yoshikawa, Representative Director
(4) Description of business	Asset operation and management
(5) Share capital	¥30 million

3. Number of voting rights (number of shares) held by said shareholder and its ratio to the voting rights held by all shareholders before and after the change

	Number of voting rights (Number of shares held)	Ratio of voting rights held	Ranking among major shareholders
Before the change (As of September 30, 2025)	65,000 units (6,500,000 shares)	9.99%	1st
After the change (As of November 10, 2025)	65,000 units (6,500,000 shares)	10.13%	1st

(Notes)

1. The ratio of voting rights of all shareholders before the change is calculated based on 650,350 voting rights of all shareholders recorded in the Company's shareholder register as of September 30, 2025.
2. The ratio of voting rights of all shareholders after the change is calculated based on 641,685 voting rights, which is obtained by deducting 866,500 treasury shares (equivalent to 8,665 voting rights), purchased on November 10, 2025 pursuant to the resolution of the Board of Directors meeting held on May 8, 2025, from the 650,350 voting rights of all shareholders recorded in the Company's shareholder register as of September 30, 2025.

4. Date of change

November 10, 2025

5. Future outlook

This change will have no effect on the Company's financial results.